



Eni, supported by McKinsey & Company and SAP Italy, launches G·row: a business alliance focusing on Governance to drive the evolution of control and risk management systems throughout the value chain

San Donato Milanese (Milan), 9 April 2025 - Eni, McKinsey & Company, and SAP Italy are pleased to announce the launch of G·row: an alliance between businesses that, through a process of cultural contamination, aims to foster the evolution and progressive strengthening of control and risk management systems along the corporate value chain. This new project, initiated by Eni with the strategic support of McKinsey & Company and SAP Italy, will also be supported by other leading companies and institutions.

This initiative tackles the challenges presented by an increasingly complex global environment, where businesses face growing external risks (e.g. cyber, supply chain, reputation, etc.) that require cooperation among companies, going beyond the traditional confines of internal control systems. This new perspective encourages large organizations to promote and support the growth of their ecosystem through a solidarity base approach and the gradual development of distinctive skills in Risk & Control Governance. Therefore, G·row aims to spread a new vision of the control and risk management system, shifting from an "internal" focus to a "diffused, collaborative, and distributed" one across the value chain (similar to Scope 3). This approach aligns with the principles of the UN 2030 Agenda, which emphasises the importance of building effective partnerships for sharing knowledge, skills, technologies, and resources in support of sustainable development.

G·row will develop a common framework leveraging the experiences and best practices of Partner companies. This framework will be made available via a complimentary platform, offering immediate access to tools and resources to:

- promote the shift towards scalable control models, leveraging cross-functional solutions and operational simplifications.
- conduct self-assessments and compare with similar organisations by size and industry, identifying potential strengths and areas for improvement.
- undertake a path of organic and adaptive improvement, functional to the continuous and sustainable evolution of its own control and risk management system, particularly for SMEs.

G·row is currently engaging key national and international stakeholders, whose contribution is essential for the success of an initiative characterised by a systemic perspective and beneficial impacts on the entrepreneurial ecosystem.

As part of the alliance, Eni will bring its consolidated expertise in structuring and integrating governance and risk management models; McKinsey will contribute with its valuable expertise in the areas of risk and resilience; and SAP will share its architectural and technological skills, along with its in-depth knowledge of business processes developed on the SAP Business Technology platform.

The initiative confirms Eni's commitment to promoting - together with corporate Partners of primary national and international standing - the transition towards increasingly sustainable and virtuous business models, also thanks to innovation in the field of governance and risk management.

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